

September 19, 2018

Katharine L. Wade
Commissioner of CT Department of Insurance
153 Market St.
Hartford, CT 06103

INSURANCE DEPARTMENT
STATE OF CONNECTICUT
2018 SEP 25 A 7:34

Dear Commissioner:

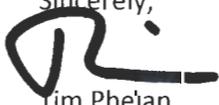
The retail industry accounts for approximately 14 percent of Connecticut's total GDP, supports more than 470,000 jobs, and contributes more than \$34 billion to the state's economy. Few companies are as impactful as Aetna and CVS in Connecticut. CVS accounts for more than 4,600 jobs and has 175 stores, while Aetna has been a flagship company that has contributed greatly to the state's economy.

For these reasons, the Connecticut Retail Merchants Association (CRMA) is supporting the CVS-Aetna merger. CVS and Aetna have shared their visions with us, and we believe this merger has the potential to be a groundbreaking deal for the state. By teaming up, these organizations will empower consumers by offering them robust benefits and helping ease their access to health care.

As you know, many patients cannot or will not seek treatment because of factors like inconvenience, cost, and anxiety. If CVS can tap into Aetna's network of patients and providers, they can bridge these gaps by making the health care process faster and more affordable, which means that patients will be more likely to take advantage of preventative care and better able to manage their own chronic conditions. Given that 50 percent of Americans with chronic conditions account for over 80 percent of health care costs, there is an opportunity to completely overhaul our state's health care budget.

Furthermore, CVS has taken steps in recent years to position itself as a leader in the health care industry by ending its sales of tobacco and assisting with the opioid crisis. In Connecticut alone, CVS stores have raised \$141,484 for the American Lung Association. CVS gives back to all the communities in which it is based, stokes local economic growth, and contributes tens of millions of dollars in state and local taxes.

On behalf of the CRMA, I respectfully ask you to support the CVS-Aetna merger. If you would like to discuss this matter further, please do not hesitate to reach out to me at [EMAIL] or [PHONE]. Thank you for helping local retail businesses.

Sincerely,


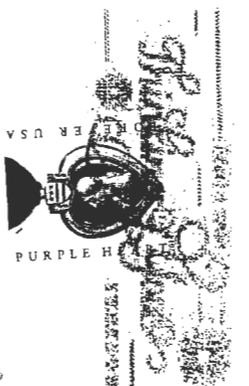
Tim Phe'ian
President
Connecticut Retail Merchants Association



The Voice Of Retailing

Connecticut Retail Merchants Association
60 Forest Street
Hartford, CT 06105

HARTFORD CT 061
22 SEP 2003 PM 4 1



KATHARINE L. WOLFE
Commissioner of Department of Insurance
153 Market St.
Hartford, CT 06103

06103-130053





227 Lawrence St., 2nd Fl.
Hartford, CT 06106
Phone (860) 548-9877
Fax (860) 548-3067

www.billingsforgeworks.org

INSURANCE DEPARTMENT
STATE OF CONNECTICUT
2018 SEP 19 A 7:37

Katharine L. Wade
Insurance Commissioner
State of Connecticut Insurance Department
PO Box 816
Hartford, CT. 06142-0816

September 10, 2018

Dear Commissioner Wade:

I am writing to you in regards to the CVS Health and Aetna proposed transaction. Billings Forge has had a very positive relationship with Aetna for many years and we support their continuing presence in Hartford and their support of community-based programs.

Billings Forge Community Works provides job training and food access programs, driven by our culinary social enterprises. Since 2012, Aetna has been a supporter of our initiatives, particularly in the areas of health disparity and hunger relief. They have helped to underwrite our cooking classes for families and children, our double value program at our Farmers Market which increases the value of a SNAP recipient's food vouchers, and the bus which brings area employees and residents of Asylum Hill to our weekly market on Broad Street. We have also been involved with their internship program as they encourage college students to engage with the local community during their summer of Aetna employment.

Aetna has been a vital partner to our work. We look forward to their continued presence in the region and their continued positive participation in our community.

Sincerely,

Jahn Marie Surette
Board Chair
Billings Forge Community Works



INSURANCE DEPARTMENT
STATE OF CONNECTICUT
2018 SEP 12 A 7:19

September 10, 2018

Katherine L. Wade
Insurance Commissioner
Connecticut Insurance Department
P.O. Box 816
Hartford, Connecticut 06142-0816

Dear Commissioner Wade,

I am writing to express the support of the Value Care Alliance and its members for CVS Health's Form A application to acquire Aetna (Docket No. EX 18-03). The Value Care Alliance (VCA) is a collaboration of high quality, cost efficient healthcare systems that include the Western Connecticut Health Network, St. Vincent's Medical Center, Griffin Hospital and Middlesex Hospital along with their affiliated physician organizations working together to become an essential partner for patients, employers, payers and providers seeking a competitive integrated system of care that operates at high efficiency and produces superior outcomes.

The Value Care Alliance formed a collaborative relationship with Aetna in 2015 to bring Connecticut's first tiered network health insurance product to the market offering plan sponsors and their employees a health plan option that contains the essential elements of value based insurance design to create incentives for consumers to seek care from value providers and for providers to deliver efficient and effective care. By introducing the Aetna Whole Health tiered network product Aetna demonstrated that it is willing to take the steps necessary to drive down health insurance costs for plan sponsors and consumers (who now pay approximately 40% of the cost of health care out of pocket when premium contribution, co-pays and deductibles are considered) even if lower plan premiums adversely impact Aetna's revenue and profitability which is a consequence that other health insurers appear unwilling to endure.

The Value Care Alliance believes that Aetna shares its view that the current volume based fee for service U.S. sick care system is unsustainable given that we have seen the company establish new partnerships and build new capabilities to ensure that its health plan members develop a strong relationship with a primary care provider who is incentivized and empowered with actionable information to ensure that his or her patients who are Aetna health plan members receive recommended preventive services, adopt a healthy lifestyle, improve medication compliance, participate actively in available chronic disease management programs to avoid acute exacerbations and associated hospitalization, and use health care services like expensive hospital emergency room care more appropriately. The steps we have seen Aetna take are consistent with recent statements by Aetna Chairman and CEO Mark Bertolini who indicated that Aetna is striving to develop a 'better understanding of patients' health goals, guide them through the healthcare system and help them achieve their best health". We appreciate Aetna's enlightened perspective and the fact that the company recognizes the important role that health care providers play in managing the health of populations and that health insurers need to delegate more responsibility to health care providers for disease management and care coordination to achieve higher levels of patient/health plan member engagement, produce better outcomes and reduce the total cost of care.



Recognizing that effective population health management will reduce hospital utilization and result in less acute care revenue for hospitals, Value Care Alliance member hospitals and health systems are working together to reduce their operating cost through group purchasing, shared services and other initiatives. One of the VCA's most successful initiatives has been the establishment a uniform employee health plan across the Value Care Alliance including a common administrative services provider and a common pharmacy benefit manager. Aetna is administering the VCA's employee health plan and CVS Caremark is providing pharmacy benefit management services. Through this relationship we have a unique perspective on the potential that the planned acquisition of Aetna by CVS Health holds. While Aetna and CVS Caremark have achieved considerable savings for the VCA member employee health plan sponsors, the two have worked in parallel. The planned merger will result in a tighter integration of Aetna's health plan administration services with CVS' pharmacy benefit management, local community based clinical care delivery, and home monitoring capabilities. It will also align incentives so that decisions about medication management can be made in the context of total cost of care not the cost to the PBM versus the health plan

In addition, one of the VCA's biggest challenges is to aggregate and normalize claims and clinical data from various sources and turn it into actionable information to help providers and patients make informed healthcare decisions. The merger of CVS and Aetna will likely result in improved data integration leading to better informed consumers and health care providers, greater care efficiency and care coordination ultimately resulting in better outcomes which are essential to the country's ability to afford the cost of health care for an aging population with a growing chronic disease burden and to slow the growth of or reduce the oppressive cost of health care that consumers are now expected to pay out of pocket.

For the numerous reasons stated above the Value Care Alliance believes that the proposed acquisition of Aetna by CVS will benefit healthcare consumers, health plan sponsors and advanced networks of healthcare providers that are pursuing accountable value based relationships, and therefore, we encourage you to approve CVS Health's application

Sincerely,

A handwritten signature in blue ink that reads "Patrick Charrel". The signature is fluid and cursive, written in a professional style.

President and CEO, Griffin Health
Chairman, The Value Care Alliance



neu
RESOURCE

INSURANCE DEPARTMENT
STATE OF CONNECTICUT

2010 SEP 14 A 7:36

Katharine L. Wade
Insurance Commissioner
State of Connecticut Insurance Department
PO Box 816
Hartford, CT 06142-0816

RE: CVS Health and Aetna Transaction

Dear Commissioner Wade:

NeuResource LLC is writing to you in support of the CVS Health and Aetna proposed transaction. NeuResource has had a positive relationship with Aetna for over 5+ years and looks forward to continuing the amazing impact our relationship has had in the community at large and specifically in the community fighting breast cancer and educating children on the importance and fun of exercise.

Aetna's support for my clients, Hartford Marathon Foundation, Inc. as well as the CT Breast Health Initiative which includes, and is no way limited to, their generous financial contribution to support programs, enthusiastic employee volunteerism at our signature fundraising events, and most importantly, Aetna's Community Relations and Urban Marketing department's invaluable mentoring support helping guide us towards greater service to our community.

NeuResource supports CVS Health's Form A application to acquire Aetna and we believe the merger will redefine healthcare for Connecticut and nationally by reducing the cost of prescription drugs, better manage those with chronic illnesses, and empower patients and their healthcare professionals.

Sincerely,

Kimberly Neurath
Principal
NeuResource LLC

helping you make connections

kim@neuresource.com | 860•573•9563

MTAC *MOTOR TRANSPORT ASSOCIATION OF CONNECTICUT, INC.*

INSURANCE DEPARTMENT
STATE OF CONNECTICUT

JOSEPH R. SCULLEY
PRESIDENT

2018 SEP 13 A 8:27

September 11, 2018

Commissioner Katharine Wade
Connecticut Department of Insurance
153 Market Street
Hartford, CT 06103

RE: CVS Acquisition of Aetna

Dear Commissioner Wade:

I am writing to express my support for the proposed acquisition of Aetna by CVS. This deal would represent a positive development for the business environment in the State of Connecticut.

Prior to the proposed acquisition, Aetna had announced plans to relocate from Hartford to New York City. This would have been another blow to the already-struggling business community in Connecticut. Soon after this announcement, news of the CVS move to acquire Aetna broke, and with that, a statement from CVS that they had no intentions to relocate Aetna from Hartford.

Aetna remaining in Hartford would be great news for individuals and small businesses, which MTAC represents. Specifically, the great news is that the property tax base in Hartford, as well as both the income and sales tax base for the State of Connecticut, would not be further eroded. When large corporations move out of the state, taxpayers like the small business trucking companies MTAC represents are left to pick up the tab. But the damage likely does not end there. If the population decreases and there is less of a demand for consumer goods or raw materials, both of which are transported by truck, it could mean job loss in the trucking industry.

Health insurance customers and prescription drug users may benefit from approval of this acquisition. MTAC believes that approval of this move will benefit the state's business environment as a whole, something that is badly needed at this time. CVS's statement that they intend to keep Aetna in Hartford was like a lifeline to the city, the state, and taxpayers in the state, and Connecticut should take it.

Thank you for your consideration.

Sincerely,


Joseph Sculley
President





National Black Nurses Association, Inc.
8630 Fenton Street, Suite 910, Silver Spring, MD 20910
Phone: (301) 589-3200 • Fax: (301) 589-3223

September 5, 2018

INSURANCE DEPARTMENT
STATE OF CONNECTICUT
2018 SEP 11 A 7:24

President

Dr. Eric J. Williams

1st Vice President

Lola Denise Jefferson

2nd Vice President

Patricia Lane

Secretary

Kendrick Clack

Treasurer

Trilby Barnes-Green

Katharine L. Wade, Insurance Commissioner
State of Connecticut
Attn: Jared Kosky
Insurance Department
153 Market Street, 7th Floor
Hartford, CT 06103

Immediate Past President

Rev. Dr. Deidre Walton

Historian

Dr. Martha Dawson

Parliamentarian

Dr. Patricia McManus

Ex-Officio

Dr. C. Alicia Georges

Board Members

Edward Bennett

Sasha Dubois

Dr. Sheldon Fields

Thomas Hill

Deborah Jones

Joni Mae Lovelace

Marcia Lowe

Sabrina Newton

Kim Scott

Dr. Katherine Tucker

Executive Director

Dr. (Hon) Millicent Gorham

Subject: CVS Health's Public Health Commitments

Commissioner Wade:

I am writing today to offer public comments in advance of the hearing scheduled for September 12, 2018 that the Department will hold on CVS Health's proposed acquisition of Aetna. I want to highlight the positive benefits that CVS Health has brought to communities in Connecticut and communities across America.

In Connecticut, CVS Health provides an accessible, supportive and personalized health care experience through its over 176 stores, 19 MinuteClinics, 47 nurse practitioners and over 4,500 employees. These stores and MinuteClinics provide access to high-quality, affordable care and health advice for patients.

Beyond its pharmacies and clinics, CVS Health has long been a leader in putting patients' health first and improving public health here in Connecticut. Key CVS Health initiatives include:

- **Removing tobacco from their stores:** As a result of CVS Health's 2014 decision to stop selling all tobacco products at their stores nationwide, 95 million fewer packs of cigarettes were sold just eight months after the end of tobacco sales. And through its five-year, \$50 million Be The First initiative, CVS Health is working to support youth smoking prevention and deliver the first tobacco-free generation. In March 2018, CVS Health announced \$10 million in new grants and investments to support this endeavor, including a \$1,400,000 grant to Yale University's play2PREVENT Lab.

- **Educating and serving the Sickle Cell community:** CVS Health's support of our New Sickle Cell Center, will enable the SCDAA Southern Connecticut to employ new and innovative resources to continue our revolutionary work coupling awareness with our crisis prevention program, the latter the first of its kind in the country. This support from CVS Health will furthermore allow us to direct resources to the unique needs of the sickle cell community to minimize the devastating impacts of the social determinants that play a role in compromising the quality of life of the sickle cell community and contributing to possible avoidable and preventable acute care utilization that may impede both housing and employment opportunities.
- **Helping fight against the opioid epidemic:** More recently, CVS Health has demonstrated its commitment to public health by expanding their multi-front fight against the opioid epidemic through enhanced opioid utilization management practices that follow the Centers for Disease Control Guidelines, as well as an expanded drug disposal collection program.

As an organization that strives every day to advance the health of all residents of Connecticut, we strongly support these important initiatives and CVS Health's ongoing commitment to our communities and our state. And as an advocate for the Sickle Cell Disease Association of America Southern Connecticut, we are proud to call them a partner.

Sincerely,

A handwritten signature in black ink, appearing to read "Eric J. Williams". The signature is written in a cursive style with some loops and flourishes.

Eric J. Williams, DNP, RN, CNE, FAAN
President



INSURANCE DEPARTMENT
STATE OF CONNECTICUT
2018 SEP -7 A 8:05

September 5, 2018

Katharine L. Wade
Insurance Commissioner
State of Connecticut Insurance Department
PO Box 816
Hartford, CT 06142-0816

RE: CVS Health and Aetna Transaction

Dear Commissioner Wade:

I am writing to you in regards to the CVS Health and Aetna proposed transaction. The Jordan Porco Foundation has had a positive relationship with Aetna

The scope of our relationship includes collaborating to affect positive change in the communities in which both organizations operate. We have received much needed financial support as well as leadership support from Aetna for our charitable work in our efforts to educate teenagers and young adults giving them a better chance to be successful in their higher educational pursuits and ultimately secure, healthy and productive members of society.

Aetna has been an excellent and long term partner and the Jordan Porco Foundation supports CVS Health's Form A application to acquire Aetna and believes the combined new company will be positive for Connecticut.

Sincerely,

Matthew R. Riley
COO
Jordan Porco Foundation



Luke A. Bronin
Mayor

August 31, 2018

Katharine L. Wade, Commissioner
State of Connecticut Insurance Department
PO Box 816
Hartford, CT 06142-0816

Attention: Jared T. Kosky, Counsel, Connecticut Insurance Department

Re: Proposed Acquisition of Control of Aetna by CVS Health

RECEIVED
SEP - 6 2018
CONNECTICUT
INSURANCE DEPARTMENT

Dear Commissioner Wade,

As Mayor of the City of Hartford, I am writing to strongly support approval of the Form A application submitted by CVS Health (CVS), as part of the proposed merger between CVS and Aetna. I know that the Department is carefully considering the effects of this merger on our state, and I appreciate that there are many equities to consider as this process moves forward.

As you know, Hartford's history and Aetna's history are intertwined. Since Aetna was founded 165 years ago, it has become one of the world's leading insurance companies. In addition to being one of Hartford's largest employers and taxpayers, Aetna continues to be an involved, generous partner to our community.

I have worked closely with Aetna's senior leadership over the last three years, and they have been extremely supportive of our vision for the city and responsive to our needs. They have gone above and beyond their obligations to be part of a comprehensive, sustainable solution to Hartford's historic fiscal challenges, as part of the five-year, \$50 million commitment to Hartford, in partnership with two of our other major insurers.

I have met with the senior leadership of CVS, and they have expressed both publicly and privately their commitment to maintain Hartford as the center of the combined entity's insurance operations. It is my hope that, overall, this deal will present an important opportunity for Hartford and for Connecticut to build a partnership with what will be a leading global healthcare company, rooted right here in New England.

For the reasons I've discussed here, I respectfully request that you approve the Form A application submitted by CVS. Please do not hesitate to reach out to me with any questions you may have.

Sincerely,

A handwritten signature in black ink, appearing to read "Luke A. Bronin".

Luke A. Bronin
Mayor

550 Main Street
Hartford, Connecticut 06103
Telephone (860) 757-9500
Facsimile (860) 722-6606



Hunger is big.
Our community is bigger.

Commissioner Katharine L. Wade
Connecticut Department of Insurance
153 Market St. Hartford, CT 06103

31 August, 2018

Subject: Statement of Support on the Proposed CVS-Aetna Merger

Dear Commissioner Wade:

I am writing today to express my support of the proposed acquisition of Aetna by CVS Health. This merger has the potential to better the lives of many of Connecticut's residents, most importantly in low-income, rural, or hard-to-reach communities.

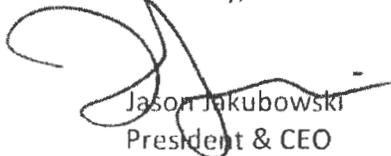
Foodshare is a regional food bank serving Connecticut's Hartford and Tolland counties. We are part of a vast network that includes more than 200 other food banks across the country that make up the national organization Feeding America. Our mission is to maximize access to nutritious food and improve food security in all our communities. We collaborate with other organizations, policymakers, and the communities we serve to build effective, lasting solutions to end hunger.

In working to help better our communities, we rely on corporate involvement to help support and promote a healthy, robust philanthropic presence. Aetna's long history in Connecticut and their strong connection with our local communities have helped our efforts to feed needy families in the region.

Of course, there are a myriad of other reasons that this merger would benefit the very communities in which we are working to help end food insecurity, not the least of which that it would help lower the costs of and improve access to vital health care services that many in our urban and rural areas may be unable to afford or reach currently.

This merger is vital to keeping Aetna's presence and philanthropic dollars here in Connecticut. It will help Foodshare in our effort to solve hunger locally, as well as countless other charitable organizations throughout the state. I urge you to approve this merger.

Sincerely,



Jason Jakubowski
President & CEO

www.foodshare.org • 860-286-9999
450 Woodland Avenue, Bloomfield, CT 06002



**STATE OF CONNECTICUT
HOUSE OF REPRESENTATIVES**



MATTHEW RITTER
HOUSE MAJORITY LEADER

August 29, 2018

Commissioner Katharine Wade
153 Market Street (G. Fox Building, 6th Floor)
Hartford, CT 06103

Commissioner Wade,

I am writing in support of approving the CVS Health Form A application submitted to the Insurance Department as part of CVS's application to acquire Aetna.

As a lawmaker and member of the legislative branch, I respect the department's role in this process, and have confidence that it will act in accordance with the best interests of the state when making a final determination. I would, however, like to add my voice and perspective to those advocating for approval of the application.

It goes without saying that the vitality of the insurance industry is intrinsically linked to the vitality of Connecticut, and more specifically, Hartford. The fact that CVS has committed to keeping Aetna in Hartford is of the utmost importance to me and contributes greatly to my support of the transaction. Aetna has been a valued member of the Hartford business community, not only as an employer, but as a philanthropist and partner in ensuring Hartford's long-term viability. Knowing that CVS plans to have Aetna remain in Hartford after the proposed merger allays my initial concern about this transaction. If the merger is finalized, I will encourage CVS to honor the financial commitment made by Aetna to our capitol city.

Additionally, I think the innovative plan to vertically integrate a PBM and a health insurer has the potential to benefit patients and healthcare consumers. Although it remains to be seen, the linkage of data between the two entities could lead to a better understanding of patient care and help reduce costs that we, as legislators, know burden our constituents.

In your review, please take into consideration that a strong and innovative Aetna entity is important to our capitol city. To the extent that this transaction solidifies their presence in Hartford, I am in full support of the merger application, and I encourage the department to approve.

A handwritten signature in blue ink that reads "Matt Ritter".

Matt Ritter
House Majority Leader



INSURANCE DEPARTMENT
STATE OF CONNECTICUT
2018 AUG 30 A 7:41

Katharine L. Wade
Insurance Commissioner
State of Connecticut Insurance Department
PO Box 816
Hartford, CT 06142-0816

Dear Commissioner Wade:

We thank Aetna for their generosity in supporting the Cystic Fibrosis Foundation. We truly appreciate the commitment to improving the lives of the 30,000 children and adults in the U.S. with cystic fibrosis (CF). Aetna has been an excellent supporter of the CF Foundation.

With their help, we can accelerate the pace of research to develop new and better treatments for cystic fibrosis. We can support medical advances that help patients live longer, healthier lives. And, with continued support, we can one day reach our ultimate goal of finding a cure.

We applaud Aetna for their philanthropic and charitable support over the past decade to the CF Foundation with financial support, employee volunteers, leadership support and matching gifts. We wish Aetna all the best for a successful future.

With kind regards,

Dawn Harris
Executive Director
Cystic Fibrosis Foundation, CT Chapter

Connecticut Chapter
101 Centerpoint Drive, Suite 107, Middletown, CT 06457
860.632.7300
www.cff.org
email: conn@cff.org



Malta House of Care

Mobile Medical Clinic

August 28, 2018

INSURANCE DEPARTMENT
STATE OF CONNECTICUT
2018 AUG 29 P 1:12

Katharine L. Wade, Insurance Commissioner
State of Connecticut
Attn: Jared Kosky
Insurance Department
153 Market Street, 7th Floor
Hartford, CT 06103

Subject: CVS Health's Public Health Commitments

Commissioner Wade:

I am writing today to offer public comments in advance of the hearing scheduled for September 12, 2018 that the Department will hold on CVS Health's proposed acquisition of Aetna. I want to highlight the positive benefits that CVS Health has brought to communities in Connecticut and communities across America.

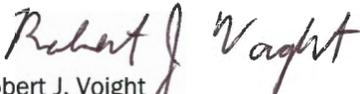
In Connecticut, CVS Health provides an accessible, supportive and personalized health care experience through its over 176 stores, 19 MinuteClinics, 47 nurse practitioners and over 4,500 employees. These stores and MinuteClinics provide access to high-quality, affordable care and health advice for patients.

Beyond its pharmacies and clinics, CVS Health has long been a leader in putting patients' health first and improving public health here in Connecticut. Key CVS Health initiatives include:

- **Removing tobacco from their stores:** As a result of CVS Health's 2014 decision to stop selling all tobacco products at their stores nationwide, 95 million fewer packs of cigarettes were sold just eight months after the end of tobacco sales. And through its five-year, \$50 million Be The First initiative, CVS Health is working to support youth smoking prevention and deliver the first tobacco-free generation. In March 2018, CVS Health announced \$10 million in new grants and investments to support this endeavor, including a \$1,400,000 grant to Yale University's play2PREVENT Lab.
- **Helping fight against the opioid epidemic:** More recently, CVS Health has demonstrated its commitment to public health by expanding their multi-front fight against the opioid epidemic through enhanced opioid utilization management practices that follow the Centers for Disease Control Guidelines, as well as an expanded drug disposal collection program.

As an organization that strives every day to advance the health of all residents of Connecticut, we strongly support these important initiatives and CVS Health's ongoing commitment to our communities and our state. And, as an advocate for the Malta House of Care Mobile Medical Clinic, we are proud to call them a partner.

Sincerely,


Robert J. Voight
Chair, Malta House of Care, Inc.



Ron Foley Foundation
Fighting Pancreatic Cancer

INSURANCE DEPARTMENT
STATE OF CONNECTICUT
2018 AUG 29 A 7:13

August 28, 2018

Katharine L. Wade
Insurance Commissioner
State of Connecticut Insurance Department
PO Box 816
Hartford, CT 06142-0816

RE: CVS Health and Aetna Transaction

Dear Commissioner Wade:

I am writing to you in regard to the CVS Health and Aetna proposed transaction. The Ron Foley Foundation is dedicated to promoting the early detection of pancreatic cancer, leading to a cure. This charitable organization sponsors a series of fundraising and annual events to build awareness and raise funds for patient assistance, education and research. The Foundation is heavily involved in sponsoring and organizing a number of educational awareness events across Connecticut.

The organization has had a great relationship with Aetna for the past five years in a number of different ways. The company is always willing to do what it can to help raise awareness, whether it is promoting our events inside their building or hanging banners from its garage during pancreatic cancer awareness month in November. Aetna has supported the Foundation both financially and with volunteer hours to help put on our biggest event each May. The company also recently provided a grant for Ron's Rescue, which helps families in need of financial support while undergoing treatment.

Aetna has been an excellent partner for the past five years and we expect this relationship to continue.

The Ron Foley Foundation supports CVS Health's Form A application to acquire Aetna and believes the combined new company will be positive for Connecticut.

Sincerely

Barbara Foley
President
Ron Foley Foundation, Inc.



**The Jackson
Laboratory**

*Leading the search
for tomorrow's cures*

LuAnn Ballesteros

Vice President for External and Government Affairs
207.288.6305 t | 207.288.6637 f | luann.ballesteros@jax.org

August 28, 2018

Katharine L. Wade
Insurance Commissioner
State of Connecticut Insurance Department
PO Box 816
Hartford, CT 06142-0816

Attention: Jared T. Kosky, Esq.

Dear Ms. Wade:

I am writing today to comment on the Aetna/CVS transaction now under review by your department.

Aetna has been a great collaborator with The Jackson Laboratory (JAX) in our efforts to expand the biomedical sector of Connecticut's economy. When we began operations in 2012 we were very interested in the insurance industry because payers most often determine which new treatments, drugs, and devices are eligible for reimbursement. However, communications between payers and biomedical innovators are often poor, and industry estimates were that some 75% of medical innovations were being rejected by the payers. We reasoned that by bringing innovators and payers together to discuss their mutual interests, we could improve the efficiency of the innovation process, bringing new and better treatments into the medical mainstream faster.

Aetna was the first of the national carriers to respond, and the Company became a sponsor of our first Forum on Healthcare Innovation, which was held in the fall of 2014. At the Forum, some 200 top level decision makers from across the healthcare industry came together to examine the emerging science and technology that was changing healthcare. The Forum has continued each year since, and today is one of the more important biomedical conferences in the northeast. Aetna has continued its support, and it has helped to recruit many influential industry leaders to the conference.

Aetna has welcomed research collaborations with The Jackson Laboratory as well. Currently, for instance, JAX is seeking NIH funding for a project to demonstrate the efficacy of population-scale genomic testing in employer health plans. Aetna has provided a letter of support, indicating its willingness to assist in locating employers who might agree to join this important study.

Aetna has been a great supporter and collaborator with The Jackson Laboratory. The Company has been an important part of advancing the biomedical sector of Connecticut's economy, and we are most appreciative of Aetna's involvement.

Best regards,


LuAnn Ballesteros

www.jax.org

600 Main Street, Bar Harbor, ME 04609 | 207.288.6000

INSURANCE DEPARTMENT
STATE OF CONNECTICUT
2018 AUG 28 A 8:04

BOARD OF DIRECTORS

August 27, 2018

Officers

Gregory Stafstrom
President

Cathy Vacchelli
1st Vice President

Laura Foran
2nd Vice President

Gary Robinson
Secretary

Timothy Stewart
Treasurer

Richard L. Judd
Immed. Past President

Katharine L. Wade
Insurance Commissioner
State of Connecticut Insurance Department
PO Box 816
Hartford, CT 06142-0816

RE: CVS Health and Aetna Transaction

Dear Commissioner Wade:

I am writing on behalf of CCARC, Inc. a private nonprofit organization providing day and residential services for adults with intellectual disabilities in the Central Connecticut region. While we have benefited from matching gifts on behalf of Aetna employees for a number of years, our relationship with Aetna grew even stronger back in 2015. Since that time, Aetna has supported the mission of CCARC in a number of ways, including:

- Inviting us to display information in the cafeteria area on occasion to engage Aetna employees to volunteer
- Supporting our Annual Spring Fundraiser for the last four years and by volunteering at these events. It has been a privilege getting to know the leadership team from both the Aetna Foundation and the Customer Center.
- Investing in CCARC's Making Dreams Happen Through Art initiative with donations and by displaying the artwork of one of our individuals in the Customer Center.

We are very grateful for our friends at Aetna and fully support the CVS Health and Aetna Transaction. We anticipate that this new partnership will be of great benefit to all of us in Connecticut.

Directors at Large

Mary Jean Agostini

Ted Anderson

Damaris Burgos

Michael Carrier

Melissa Gagne

Michael Gorzoch

Jack Isaac

Claudia McGhee

Thomas Mills

Justine Moriarty

Jeffrey Plocharczyk

Lynn Ricci

Donna Rutola

Patricia Strazzulla

Phyllis Visnauskas

Director Emerita

Hilda Pacinda

Chief Executive Officer

Anne L. Ruwet

Sincerely,



Anne L. Ruwet

Chief Executive Officer *"We make dreams happen."*

FOODSHARE

INSURANCE DEPARTMENT
STATE OF CONNECTICUT

August 23, 2018

2018 AUG 27 A 9:49

Ms, Katherine L. Wade
Insurance Commissioner
State of Connecticut Insurance Department
P.O. Box 816
Hartford, CT 06142-0816

Re: CVS Health and Aetna Transaction

Dear Ms. Wade:

I have been asked by our friends at Aetna to provide you with a letter describing our relationship, particularly in advance of the pending CVS Health/Aetna transaction.

Foodshare is the only food bank serving Hartford and Tolland Counties. We help to provide food and resources to over 300 partner pantry agencies. Aetna has been a tremendous supporter of Foodshare over many years, including financial support, providing employee volunteers and matching gifts. We rely heavily on their support, and they have been very generous to us.

We look forward to the continued support of CVS Health/Aetna as a valued partner, particularly as it appears this new company will remain in Hartford and we anticipate they will continue to be a strong member of our community.

Gratefully,



Al Marino

Corporate & Community Giving Manager

cc: Christopher Montross - Aetna



INSURANCE DEPARTMENT
STATE OF CONNECTICUT
ZEL 08 21 2018

**American Cancer Society
Cancer Action Network**
555 11th Street, NW
Suite 300
Washington, DC 20004
202.661.5700
www.acscan.org

August 21, 2018

Katharine L. Wade
Insurance Commissioner
State of Connecticut Insurance Department
PO Box 816
Hartford, CT 06142-0816

RE: CVS Health and Aetna Transaction

Dear Commissioner Wade:

I am writing to you regarding the CVS Health and Aetna proposed transaction.

Over the years, we have worked with Aetna to increase awareness of cancer screening and to help patients who have been affected by breast cancer. Recently we've been focused on boosting colorectal cancer rates among AETNA employees. We also moving to support a pilot that will provide FIT tests to African-American and Hispanic employees 45 – 50 years of age that have not yet been screened. Aetna will be using our logo on a letter that will be mailed out shortly targeting this group. Aetna's employees have long contributed to the American Cancer Society and had their contributions matched by the company.

Additionally, we have worked with CVS and believe this transaction will help both companies combine resources to help detect and prevent cancer and increase their reach to cancer caregivers and survivors.

Therefore, we are in support the approval of the CVS Health Form A application submitted to the Insurance Department.

Sincerely,

Christopher W. Hansen
President



Joseph F. Brennan
President & Chief Executive Officer

August 17, 2018

State of Connecticut Insurance Department
P.O. Box 816
Hartford, CT 06142-0816

Attention: Jared T. Kosky, Esq.

Dear Attorney Kosky:

On behalf of the Connecticut Business & Industry Association, I am writing to express our support for the proposed CVS Health/Aetna transaction, more specifically CVS Health's Form A application that has been submitted to the Insurance Department.

In reviewing any such proposed mergers, acquisitions, or other transactions involving major Connecticut employers, we always look to the long-term impact on the Connecticut economy and on specific industries in the state. It is our opinion that the proposed transaction will bring long-term and lasting benefit to our state by strengthening Aetna and its commitment to Connecticut and by allowing the combined forces of Aetna and CVS Health to bring modernization and innovation to an industry and marketplace in need of change.

CBIA and its members are acutely aware of the many challenges that exist in our current healthcare and health insurance marketplaces. The possibilities afforded by the CVS Health/Aetna transaction are real and exciting, as healthcare consumers - and those who pay a good portion of the healthcare premium - look for new and innovative solutions to cost and access challenges. By offering novel approaches and combining the efforts of two great companies, thousands of smaller businesses that provide healthcare benefits to their employees can also enjoy the resulting improvements to our current system.

Finally, CBIA has a long and rewarding history with Aetna. The company has been a member of our organization for many years and its representatives have served on our Board of Directors. It has been an exemplary corporate citizen and the provider of jobs that support thousands of families across Connecticut. We believe that the transaction being considered by the Insurance Department is not only in the best interest of Aetna but also in the best interest of Connecticut, our economy, and the citizens of the state.

We are in full support of the CVS Health Form A application, and thank you for the ability to comment on this important matter.

Sincerely,



Joseph F. Brennan

INSURANCE DEPARTMENT
STATE OF CONNECTICUT
2018 AUG 17 A 7:42

August 15, 2018

Katharine L. Wade
Insurance Commissioner
State of Connecticut Insurance Department
P.O. Box 816
Hartford, CT 06142-0816

RE: AETNA AND CVS HEALTH TRANSACTION

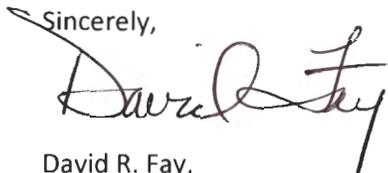
Dear Commissioner Wade:

On behalf of The Bushnell Center for the Performing Arts, I am writing in support of the proposed transaction of Aetna and CVS Health, which I believe will change the health care paradigm, providing consumers a fully integrated and accessible structure for the delivery of health insurance and pharmacy benefits.

Aetna has a distinguished history in the sphere of corporate responsibility. Through the years, Aetna's leadership has created strong community partnerships that contribute to the physical and cultural well-being of the diverse populations of Greater Hartford and beyond. Over the past two decades, Aetna has donated \$3 million+ to The Bushnell in support of programming, including our educational programs. In addition to the corporate financial support, Aetna employees frequently serve as members of our volunteer corps and many have been motivated to make personal donations, which in turn are matched by Aetna to help advance our mission.

The Bushnell Center unreservedly supports CVS Health's Form A application to acquire Aetna. We are confident that the new combined company will result in a positive outcome for all Connecticut residents.

Sincerely,



David R. Fay,
President & CEO

August 16, 2018

Katharine L. Wade
Insurance Commissioner
State of Connecticut Insurance Department
PO Box 816
Hartford, CT 06142-0816



Dear Commissioner Wade:

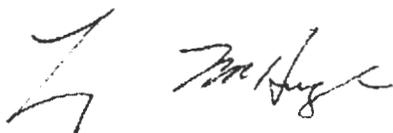
As president of the Middlesex County Chamber of Commerce, the state's largest free standing chamber with over 2,350 members that employ over 50,000 people, I am writing today to offer the support of our organization for CVS Health's Form A application to acquire Aetna.

As you know, Aetna is an outstanding company and a strong corporate citizen. For the past 21 years, Aetna has funded the chamber's Side Street to Main Street Business & Leadership Development Program which has encouraged the development of small, minority-owned businesses in Middlesex County and the entire central Connecticut region. This national award winning program, a one-year long entrepreneurial and business development course with a rigorous curriculum, helps minority business owners become more successful by developing the attitudes, skills and qualities necessary for effective business ownership. Since the inception of the Program in 1997, over 259 people have graduated from the Side Street to Main Street Business & Leadership Development Program, and they are now part of the central fabric of the state's business community. This is just one example of Aetna's great partnership with our organization. The company supports other events and activities in a variety of important ways, and members of its leadership team have served as keynote speakers at chamber Member Breakfast Meetings many times in recent years.

The Middlesex County Chamber of Commerce also supports this proposed transaction because we believe it has the potential to significantly improve the health insurance marketplace in our state. The combined knowledge, expertise and resources of the two companies is truly remarkable. CVS Health, which is innovating in the health care field every day, and Aetna, with its terrific health care benefits and services operation, will be quite a team. Furthermore, the newly merged company will have a strong presence in our state for many years to come. Aetna is an historic Connecticut company with thousands of employees in our state that contribute mightily to the tax base. The retention of those jobs and of that brand is very important to our economic future. The Middlesex County Chamber of Commerce looks forward to being a constructive partner as this important process moves forward, and we will assist all stakeholders in any way that we can.

In closing, I would like to reiterate the support of the Middlesex County Chamber of Commerce for the proposed transaction between Aetna and CVS Health. If you have any questions or concerns, don't hesitate to contact me at 860-347-6924 or larry@middlesexchamber.com.

Sincerely,



Larry McHugh
President

393 Main Street, Middletown, CT 06457-3309 • 860-347-6924 • Fax 860-346-1043
<http://www.middlesexchamber.com> • Email: info@middlesexchamber.com



76 Baterson Park Rd | Farmington | CT | 06032
2000 Commonwealth Ave. | Suite 200 | Newton | MA | 02466
1009 Depot Street | Manchester Center | VT | 05255
KomenNewEngland.org

RECEIVED
AETNA
2018
AUG 20
7 12

August 17, 2018

Katharine L. Wade
Insurance Commissioner
State of Connecticut Insurance Department
PO Box 816
Hartford, CT 06142-0816

Ms. Wade:

Susan G. Komen New England has enjoyed a long and very positive relationship with Aetna, and their contributions, both financial and through volunteerism, are critical to our operations.

Komen New England is working to support families facing breast cancer in Connecticut, Maine, Massachusetts, New Hampshire, Rhode Island and Vermont. Our mission is to save lives by meeting the most critical needs in our communities and investing in breakthrough research to prevent and cure breast cancer.

Experts estimate that as many as one-third of women dying of breast cancer today could be saved without a single new medical breakthrough. That's why we take a two-pronged approach: first, ensuring that all people have access to, and receive, timely, high-quality breast cancer care. And second, funding the research that will drive new treatments, and ultimately, the cures.

Aetna has been a crucial partner in our work for many years. Their financial support enables us to provide early detection and patient navigation services to under- and uninsured women across the state of Connecticut as well throughout the region. In addition, by their participation in our events like the More Than Pink Walk, they allow us to educate the community about breast health issues.

We appreciate the opportunity to express our deep gratitude for the support we have received from Aetna.

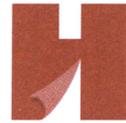
Sincerely,

A handwritten signature in blue ink, appearing to read "Lori van Dam", followed by a long horizontal line.

Lori van Dam
CEO

INSURANCE DEPARTMENT
STATE OF CONNECTICUT

2018 AUG 15



**HARTFORD
STAGE**

50 Church Street
Hartford, CT 06103
P: 860-525-5601
F: 860-244-0183
Box Office 860-527-5151
www.hartfordstage.org

Darko Tresnjak, Artistic Director
Michael Stotts, Managing Director

August 17, 2018

Katharine L. Wade
Insurance Commissioner
State of Connecticut Insurance Department
PO Box 816
Hartford, CT 06142-0816

RE: CVS Health and Aetna Transaction

Dear Commissioner Wade:

I am writing to you in regards to the CVS Health and Aetna proposed transaction. Hartford Stage has had a long and positive relationship with Aetna.

Since the theatre's founding in 1963, Aetna has played a role in our success. The scope of our relationship includes high-level volunteer support on our Board of Trustees, matching gifts, event sponsorship and major support of productions and artistic programs. Notably, the successful Aetna New Voices Fellowship program has fostered the commissioning, development, and production of new plays by emerging writers who represent minority communities, including Quiara Alegria Hudes' *Water by the Spoonful*, which won the Pulitzer Prize for Drama in 2012.

Aetna has been an engaged and vital partner in our work. In the past two seasons, we have partnered with various Employee Resource Groups at Aetna around productions that related to their constituents.

Hartford Stage, anticipating continued community involvement at this high level, would be supportive of CVS Health's Form A application to acquire Aetna. We look forward to the combined new company's positive participation in the life of Connecticut's nonprofits.

Sincerely,

Michael Stotts
Managing Director

RECEIVED
INSURANCE DEPARTMENT
STATE OF CONNECTICUT
4/11/13

Katharine L. Wade
Insurance Commissioner
State of Connecticut Insurance Department
P.O. Box 816
Hartford, CT 06142-0816



Hartford Region
135 Broad Street
Hartford, CT, 06105
P 860.525.1163
F 860.543.8919
ywcahartford.org

RE: CVS Health and Aetna Transaction

Dear Commissioner Wade:

I am pleased to share that YWCA Hartford Region has had a positive and long-term relationship with Aetna and the corporation's employees. Aetna has been a dedicated partner for more than 25 years, helping to improve the lives and the futures of thousands of women, children and families in the Hartford area and beyond.

The scope of our relationship includes corporate financial and hands-on support for our programs and events, the corporation's matching gift program, employee volunteerism at the program level, and leadership support at the board level. Aetna's involvement in the Young Women's Leadership Corps (YWLC) has great impact beyond financial support and has helped bring 21st Century skills and experiences, including summer internships, to hundreds of middle and high school students as they prepare for college and careers.

We are pleased to add our support of the CVS Health's Form A application to acquire Aetna and believe that the combined new company will be positive for Connecticut.

Kind regards,

Adrienne W. Cochrane, J.D.
Chief Executive Officer



WADSWORTH ATHENEUM MUSEUM OF ART

Office of the Director and C.E.O.

INSURANCE DEPARTMENT
STATE OF CONNECTICUT
2010 AUG 23 A 8:40

20 August 2018

Katharine L. Wade
Insurance Commissioner
State of Connecticut Insurance Department
PO Box 816
Hartford, CT 06142-0816

RE: CVS Health and Aetna Transaction

Dear Commissioner Wade:

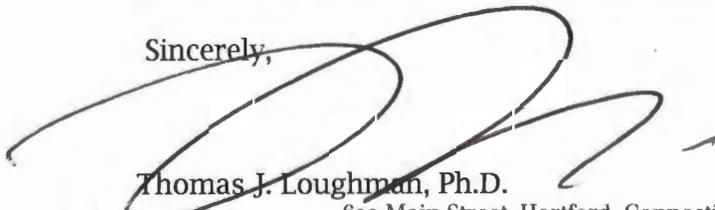
I am writing to you in regards to the CVS Health and Aetna proposed transaction. The Wadsworth Atheneum Museum of Art has a positive relationship with Aetna, and we've worked together to create important and lasting community impacts.

Over the past several decades, Aetna has provided crucial support to many of the Wadsworth's initiatives. For example, Aetna has provided generous ongoing support for the Wadsworth's monthly *Second Saturdays for Families*, which are free, family-friendly programs filled with art activities, performances, access to our galleries, and more. Since the program's inception in 2009, it has served nearly 50,000 people and become a cornerstone of our educational offerings. In 2016, Aetna also provided major support to launch our *Wadsworth Welcome* program, which provides free, year-round museum access to all Hartford residents. We have a special relationship with our city, as does Aetna; the goal of this program was to simply make thousands of years of art and culture fully accessible to our neighbors and demonstrate that the Wadsworth belongs to them. Over the past two years, this program has gained more than 3,000 members.

As a partner of the Wadsworth Atheneum, Aetna has played a key role in making possible a variety of projects that draw people to our city and engage visitors of all ages and backgrounds. Such initiatives have included funding for past exhibitions as well as ongoing support to produce our annual gala—our biggest fundraiser of the year, grossing over \$500,000 of unrestricted support to help fuel our operations and programs. Aetna employees have volunteered in many areas throughout the museum and have served on our Board of Trustees, guiding the museum's vision and progress. Aetna has proven to be an excellent community partner and we look forward to continuing this relationship through and beyond the acquisition.

The Wadsworth Atheneum embraces businesses and community partners that help Hartford and Connecticut thrive. We support CVS Health's Form A application to acquire Aetna and believe the combined new company will be positive for Connecticut.

Sincerely,



Thomas J. Loughman, Ph.D.

600 Main Street, Hartford, Connecticut 06103-2990 Telephone 860 838-4169



INSUR. IC DEPARTMENT
STAT. CT. CONNECTICUT
2018 08 22 8:42

FOR YOUTH DEVELOPMENT®
FOR HEALTHY LIVING
FOR SOCIAL RESPONSIBILITY

August 22, 2018

Katharine L. Wade
Insurance Commissioner
State of Connecticut Insurance Department
PO Box 816
Hartford, CT 06142-0816

RE: CVS Health and Aetna Transaction

Dear Commissioner Wade:

I am writing to you in regards to the CVS Health and Aetna proposed transaction. The YMCA of Greater Hartford has had a positive relationship with Aetna.

Our partnership with Aetna has created significant social impact in delivering on our mission and the people we serve. Aetna has supported many of the YMCA's key initiatives in the areas of health equity, wellness, and water safety, including the Hartford REACH (Racial and Ethnic Approaches to Community Health) Coalition and 3rd Grade Swim initiative. The former worked towards policy and systems changes to increase health equity amongst Hartford's most vulnerable residents, and the latter provided free swim lessons to youth from Hartford in order to mitigate youth drowning rates. The scope of our relationship includes financial support from Aetna by way of program grants and sponsorships, matching gifts, and employee volunteers, including senior leaders and directors from Aetna serving on our board of directors for over a decade. Overall, Aetna has been an excellent partner that is committed to success and vibrancy of the Greater Hartford community and beyond.

The YMCA of Greater Hartford supports CVS Health's Form A application to acquire Aetna and believes the combined new company will be positive for Connecticut.

Sincerely,

Harold Sparrow
President/CEO

YMCA of Greater Hartford
50 State House Square, 2nd Floor
Hartford, CT 06103
P 860 522 9622 F 860 522 1314
www.ghYMCA.org



The Police Athletic and Activities League of Hartford, Incorporated

P.O. Box 1863 Hartford, CT 06144 | (860) 757-4305 | info@hartfordpal.org | www.hartfordpal.org

RECEIVED
STATE OF CONNECTICUT
INSURANCE DEPARTMENT
AUG 22 2018 9:00

8/20/18

Katharine L. Wade
Insurance Commissioner
State of Connecticut Insurance Department
PO Box 816
Hartford, CT 06142-0816

RE: CVS Health and Aetna Transaction

Dear Commissioner Wade:

I am writing to you regarding the CVS Health and Aetna proposed transaction. The Hartford Police Athletic and Activities League (PAL) has a very positive relationship with Aetna that has spanned decades. My belief is that this merger will create a stronger, more competitive company that will be able to offer more affordable and accessible healthcare. I also believe that these improvements will offer our families a better health care experience. As such, I support the CVS Health's Form A application submitted to the Insurance Department to acquire Aetna and believe that the combined new company will be positive for the State of Connecticut.

Our strong relationship with Aetna has led us to be the beneficiary of not only significant financial support from Aetna but an incredible amount of employee giving and volunteer engagement. This support provides the children of Hartford positive role models, mentorship, and opportunities that empower them to reach their greatest potential. Without corporate citizens such as Aetna we could not offer these children the level of services that we currently provide.

Sincerely,

Mike Clifford
President
The Hartford Police Athletic and Activities League, Inc.

**The Police Athletic and Activities League of Hartford, Incorporated is a 501(c)(3) public charity.
Federal Employer ID # 06-6068864**

The Police Athletic and Activities League of Hartford, Incorporated is a 501(c)(3) nonprofit organization founded in 1957.

Board of Directors

DAVID JORGENSEN
Chairman, Morgan Stanley

MIKE CLIFFORD
President, BRD Builders

PETER GETZ
Vice-President, Aetna

LUKE EBERSOLD
Treasurer, Blum, Shapiro & Co.

JESSICA DORAZIO
Clerk, Aetna

JAMES ROVELLA
Hartford Police Chief, Retired

JOE BUYAK
Hartford Police Deputy Chief

HARRY BELLUCCI
Hartford Public Schools

SAMMY GONZALEZ
Aetna

PAUL SPOSITO
John Michael Associates, Inc.

RUSS LALLIER
All Waste, Inc.

GEORGE STEIR
Kaman

CHRIS LAWRENCE
Access Health CT

MIKE CAVANAUGH
UCONN Men's Hockey

REBECCA SMITH
Aetna

MANNY RIVERA
MD TECH TEAM

CHRIS QUAYE
Morgan Stanley

JEN AMARA
Aetna

"Empowering the Youth of Hartford to Reach their Greatest Potential"

YALE UNIVERSITY

Lynn E. Fiellin, M.D.
Associate Professor of Medicine and
the Yale Child Study Center
Director, play2PREVENT Lab at the
Yale Center for Health & Learning
Games
Department of Internal Medicine
School of Medicine
PO Box 208093
New Haven, CT 06520-8093
Chief, Fitkin Firm
Yale-New Haven Hospital

Campus address:
Harkness Hall, Building A
367 Cedar St., 4th Floor
Tel: 203-737-3347
FAX: 203-737-3306
Email: lynn.fiellin@yale.edu

August 21, 2018

Katharine L. Wade, Insurance Commissioner
State of Connecticut
Attn: Jared Kosky
Insurance Department
153 Market Street, 7th Floor
Hartford, CT 06103

Subject: CVS Health's Public Health Commitments

Commissioner Wade:

I am writing today to offer public comments in advance of the hearing scheduled for September 12, 2018 that the Department will hold on CVS Health's proposed acquisition of Aetna. I am on the faculty at the Yale School of Medicine and the Director of the play2PREVENT Lab at the Yale Center for Health & Learning Games. As of last year, we became a partner with CVS Health in their Be The First Tobacco-Free Generation initiative and with their support, we have developed a digital health intervention for smoking prevention that will be implemented and disseminated across Connecticut and the U.S. to hundreds of thousands of youth. I want to take this opportunity to highlight the positive benefits that CVS Health has brought to communities in Connecticut and communities across America.

In Connecticut, CVS Health provides an accessible, supportive and personalized health care experience through its over 176 stores, 19 MinuteClinics, 47 nurse practitioners and over 4,500 employees. These stores and MinuteClinics provide access to high-quality, affordable care and health advice for patients.

Beyond its pharmacies and clinics, CVS Health has long been a leader in putting patients' health first and improving public health here in Connecticut. Key CVS Health initiatives include:

- **Removing tobacco from their stores:** As a result of CVS Health's 2014 decision to stop selling all tobacco products at their stores nationwide, 95 million fewer packs of cigarettes were sold just eight months after the end of tobacco sales. And through its five-year, \$50 million Be The First initiative, CVS Health is working to support youth smoking prevention and deliver the first tobacco-free generation. In March 2018, CVS Health announced \$10 million in new grants and investments to support this endeavor, including a \$1,400,000 grant to my Lab at Yale, the play2PREVENT Lab.
- **Helping fight against the opioid epidemic:** More recently, CVS Health has demonstrated their commitment to public health by expanding their multi-front fight against the opioid epidemic

2018
AUG 21 9 02 AM '18
OFFICE OF THE
INSURANCE COMMISSIONER
STATE OF CONNECTICUT

through enhanced opioid utilization management practices that follow the Centers for Disease Control and Prevention (CDC) Guidelines, as well as an expanded drug disposal collection program.

As part of an organization that strives every day to advance the health of all residents of Connecticut, we strongly support these important initiatives and CVS Health's ongoing commitment to our communities and our state. And as a faculty member at the Yale School of Medicine, I along with my team are proud to call CVS Health a partner.

Sincerely,

A handwritten signature in black ink, appearing to read "Lynn E. Fiellin". The signature is fluid and cursive, with a prominent initial "L".

Lynn E. Fiellin, M.D.



31 Pratt Street, 5th Floor
Hartford, CT 06103
tel (860) 525-4451
fax (860) 293-2592

INSURANCE DEPARTMENT
STATE OF CONNECTICUT

2018 JUN 22 A 8:05

August 20, 2018

Katherine L. Wade
Commission – CT Insurance Department
State of Connecticut
153 Market Street
Hartford, CT 06103

Dear Commissioner Wade:

As the “Insurance Capital of the World,” it is vital that our city and region continues as the lead player within the insurance industry today and for generations. While the insurance sector continues to grow, provides jobs, engages with the community and becomes more innovative and cutting edge in how its companies operate, we must do everything we can to ensure they remain vibrant and key contributors to the economic growth of Hartford. **That is why the MetroHartford Alliance supports the approval of the CVS Health Form A application submitted to the Insurance Department.**

As the region’s economic development organization and Hartford’s chamber of commerce, we have a longstanding partnership with Aetna, a company that plays an integral role in the “Insurance Capital” brand and contributes to our city and region on a daily basis. Aetna is a tremendous business partner and true neighbor to the people who live and work in our region. In addition, Aetna leadership and its employees have, and continue to, serve on our board and various committees that contribute to the economic growth of Hartford, and we appreciate their collaboration.

From the jobs Aetna provides our residents to its community engagement, I cannot stress enough how important it is to have their presence in our community long-term. The transaction with CVS will strengthen its brand and service to customers. With the Aetna/CVS transaction’s potential to reduce costs for customers, increase the efficiency of services and improve care coordination for patients, this merger makes business and health care sense and ensures the entity remains a viable employer in our Capital City.

We have all the assets in place to make Greater Hartford one of the most economically viable markets in the country – top businesses, world-class hospitals, improved transportation systems, vibrant cities, and elite colleges and universities – and we look forward to working with our community and prospective businesses to ensure long-term economic growth. However, economic development is a team sport and we must collaborate to ensure sustainable success. We have the opportunity to build on Aetna’s historic presence here with the CVS merger, with the goal that the combined companies can call Hartford home and attract top talent here.

Again, the MetroHartford Alliance supports the approval of the CVS Health Form A application submitted to the Insurance Department and hopes to play a role in making this merger a reality and a success story for Hartford. Thank you for your time and consideration.

Respectfully,

A handwritten signature in black ink, appearing to read "D. Griggs", is written over a white background. The signature is fluid and cursive, with a long horizontal stroke extending to the right.

David Griggs
President & CEO

President & CEO
Samuel S. Gray, Jr.



BOYS & GIRLS CLUBS
OF HARTFORD

Officers

Alan J. Kreczko
Chairman

Thomas D. Jones, III
Vice Chairman

Gregory C. Davis, Esq.
Secretary

Katherine Conway
Treasurer

Trustees

Bradley N. Akubuiro
Karlos Boghosian, D.C.
Philip M. Bonee
Kathleen M. Bromage*
Lori Budnick
John F. Byrnes
Matthew Carbray
Michael Cicchetti
Sonserae Cicero
Landon Chase
Gregory C. Davis, Esq.*
Grace Figueredo
Joel Freedman
Chief Reginald Freeman
Rohan Freeman
John Gallagher
Willis H. Gee, Jr.
Jonathan Gengras*
Denise M. Harris
Kevin T. Henry, Esq.
I. Bradley Hoffman*
Jacqueline P. John
Thomas D. Jones, III
Molly Knorr
Alan J. Kreczko
Duncan MacKay
Bruce Mandell
Earl F. McMahon
Brian Nichols
Jennifer M. Quigley
Matthew Delis Ritter
Jason Rojas
Shara Slattery
Spencer A. Sloan
Joseph B. Smith
Timothy J. Sullivan
Susan Tully
Anthony Vidovich
Dantaya Williams

Life Trustees

William J. Cochran*
Alex W. Creedon, Jr.*
John A. Donaghue
Winthrop P. Eldredge*
Jay G. Fromer*
Robert B. Goode, Jr.*
Eugene T. Green*
Jan-Gee W. McCollam
G. Robert O'Brien*
Oliver L. Patrell*
John P. Preysner, Jr.*
John Rafferty, Sr.*
John H. Riege
John S. Stout

* Past President

August 20, 2018

INSURANCE DEPARTMENT
STATE OF CONNECTICUT
2018 AUG 22 A 7:27

Katharine L. Wade
Insurance Commissioner
State of Connecticut Insurance Department
PO Box 816
Hartford, CT 06142-0816

RE: CVS Health and Aetna Transaction

Dear Commissioner Wade:

I am writing to you in regards to the CVS Health and Aetna proposed transaction. As an organization headquartered, like Aetna, in Hartford's Asylum Hill community, Boys & Girls Clubs of Hartford has had a long-standing, positive relationship with Aetna. The company's Chief Compliance Officer, Tom Jones, III, serves as the vice chairman of our board of trustee and we continue to build strong relationships with the company's Employee Resource Groups, who play a vital and engaged role in our community.

Aetna has been an exceptional partner with our organization, providing lead sponsorships for multiple Club events, donating in-kind support, connecting its employees with volunteer opportunities with the youth we serve and providing summer internships for Club members. We are truly fortunate to have Aetna as a top-tier partner. Aetna's commitment to community – and its employees' passion for giving back – is greatly appreciated and much needed in the neighborhoods our Clubs serve.

Boys & Girls Clubs of Hartford proudly supports CVS Health's plans to acquire Aetna and believes the combined new company will be positive for Connecticut and our community.

Sincerely,

Samuel S. Gray
President & CEO